

***Health Care for the 21st Century:
A Call to Action***

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The ARCHIMEDES
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THREE TAKE HOME POINTS

1. **Must control costs**
2. **Cannot control costs by defining narrowly as an insurance problem**

To control costs:

- **Underlying structure US Healthcare System**
- **Rethink “benefit” and delivery**

3. **We are not powerless**



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PUBLIC RESOURCES



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MAXIMIZE THE BENEFIT



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PUBLIC EDUCATION

- **Explicit entitlement to public education**
- **Explicit public subsidy**
- **Everyone contributes to the subsidy**
- **All children eligible for the same “benefit”**
- **Those with more income can purchase additional services**



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CATEGORICAL ELIGIBILITY



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EVOLUTION OF CURRENT ELIGIBILITY AND FINANCING STRUCTURE

- **1954 – Granting preferential tax treatment to employer sponsored coverage**
- **1965 – Enactment of Medicare**
- **1965 – Enactment of Medicaid**



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EMPLOYER SPONSORED COVERAGE: An Accident of History

- **Labor Shortage WWII**
- **Wage and Price Controls**
- **“Non-monetary” benefit**



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GENERAL MOTORS

- **1950 Union contract negotiations**
- **Charles Wilson (GM) & Walter Reuther (UAW)**
- **Offered all workers a health care and pension plan**



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TAX REFORM ACT of 1954

**Preferential Tax Treatment
Given to Employer Sponsored
Health Insurance Coverage**



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DEPENDENCY RATIO

**Number of non-workers to
number of workers (e.g. 1 retiree
per 10 workers = dependency
ratio of 1-10)**



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ASSUMPTIONS

- **Company will always have enough active workers to pay for the benefits for retired workers.**
- **The financial strength and economic success of company will be stable long into the future.**



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CIRCUMSTANCES CHANGED

- **Became more efficient**
- **Made more cars & better cars with smaller workforce**
- **Every time they laid someone off**
 - **Turned worker making money into retiree drawing benefits**



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GENERAL MOTORS

1962 **464,000 workers to 40,000
retirees (1 - 11.6)**

2005 **141,000 workers to 453,000
retirees (3.3 – 1)**



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EVOLUTION OF CURRENT ELIGIBILITY AND FINANCING STRUCTURE

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PREFERENTIAL TAX TREATMENT

Employer Sponsored Coverage

(Tax Reform Act of 1954)

No one could have envisioned:

- Highly competitive global economy**
- Public subsidy would grow to >\$200B per year**
- Paid by all taxpayers, including those without coverage**



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MEDICARE

Purpose: To improve financial access for the elderly

- Entitlement program**
- Financed by taxes on those who are working**
- Does not cover long-term care services**



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MEDICAID

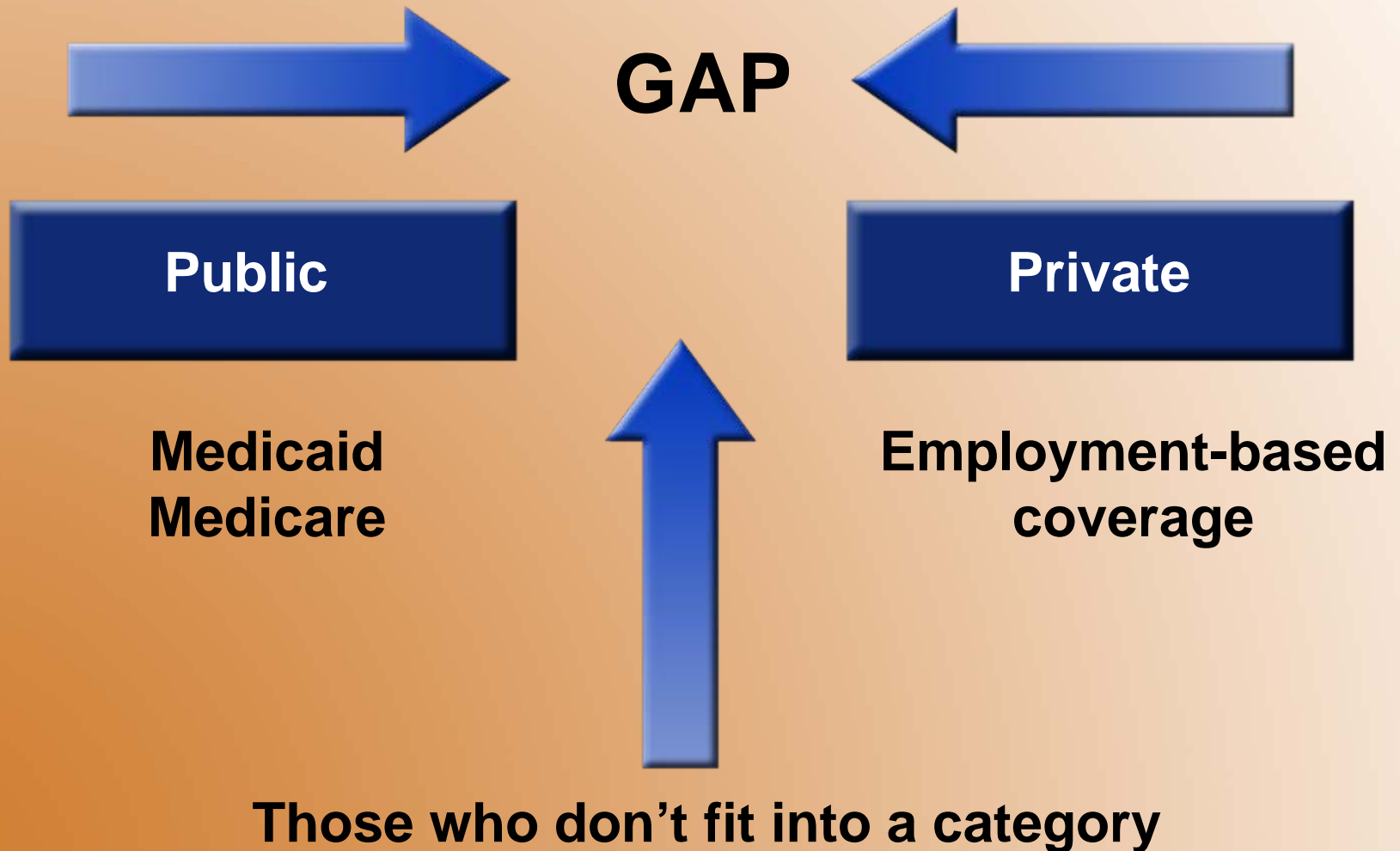
Purpose: To improve financial access for certain categories of the poor

- **Poor children**
- **Blind and disabled**
- **Elderly needing long term care**
- **Pregnant women**



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COVERAGE GAP

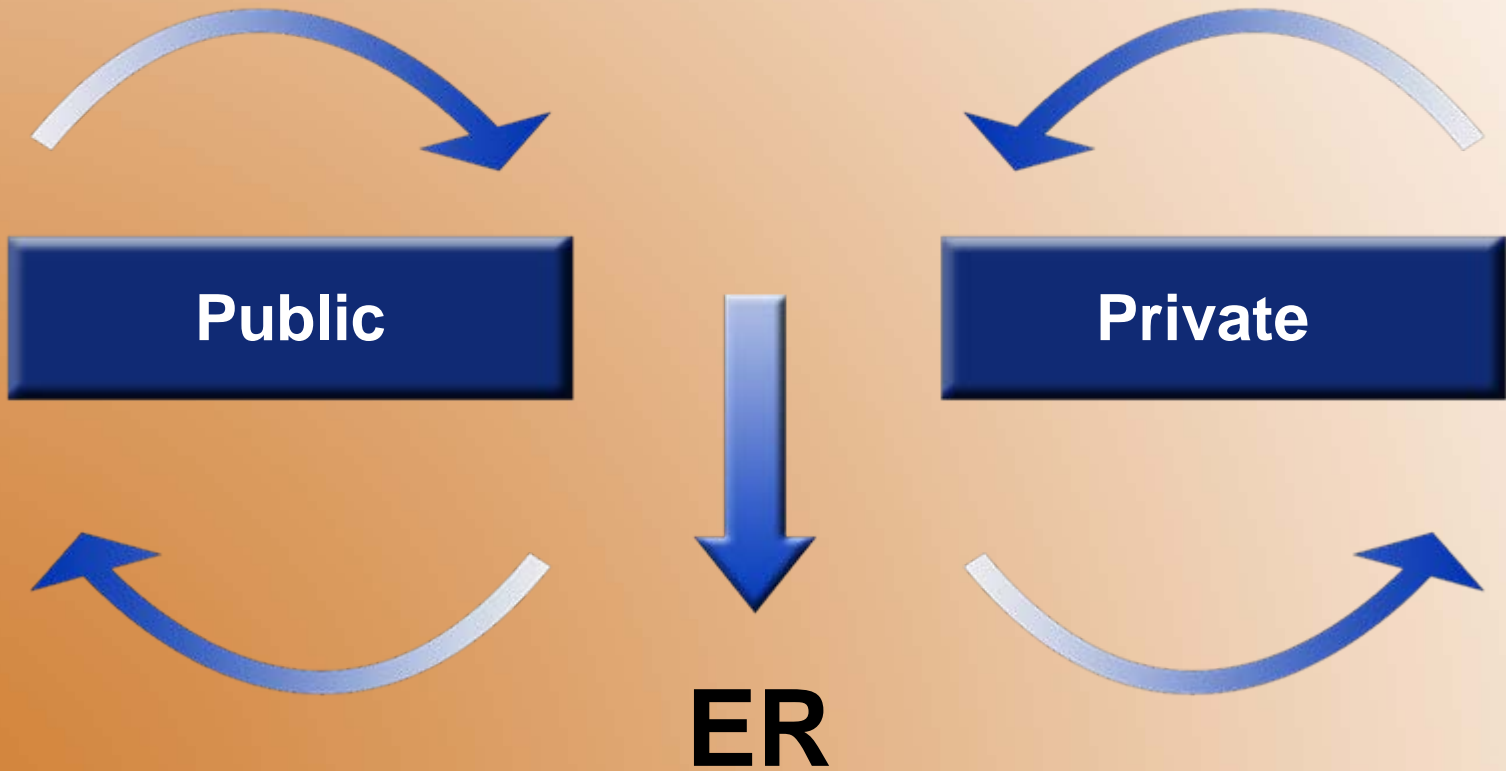


COST SHIFTING

(Shifting Accountability)

Change
Eligibility

Drop
Coverage



Bill for an Act

Health Care Equity and Empowerment Act of 2007



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Preamble

- (1) There shall be no explicit policy objective adopted to guide the allocation of public health care resources.**
- (2) No clear responsibility shall be assigned for financing the care of those who cannot pay for it themselves.**



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Section I

Categories shall be established to differentiate between the “deserving poor” and the “undeserving poor.”

- (1) The “deserving poor” shall include women who are pregnant, families with dependent children, and those who are blind or disabled. People in these categories shall be provided with publicly financed health care.**
- (2) The “undeserving poor” shall include poor women without children who are not pregnant and poor men. People in these categories shall be denied publicly financed health care.**



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Section II

- (1) All those who are over 65 years old shall be entitled to publicly financed healthcare, regardless of their income.**
- (2) All those who are employed and under the age of 65, regardless of whether they can afford health care for themselves and their families, shall be required to pay a portion of their taxes to purchase health care for wealthy citizens over the age of 65.**



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Section III

- (1) The public program for the elderly (Medicare) shall not provide coverage for long term care services.**
- (2) The public program for the poor (Medicaid) shall provide coverage for long term care services.**
- (3) The elderly in need of long term care shall be required to spend themselves into poverty in order to become eligible for Medicaid, at which point their needs will compete directly with those of poor women and children.**



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Section IV

- (1) The criteria of financial need and ability to pay shall not be used to determine eligibility for a public subsidy.**
- (2) The relative effectiveness of various medical interventions in producing health shall not be considered in deciding which services will be paid for by public resources.**



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Bill for an Act

Health Care Equity and Empowerment Act of 2007



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KEY STEPS

- 1. Describe a clear vision of a new health care system**
- 2. Expose the contradictions and inequities of the current system**
- 3. Create a tension between the status quo and the vision**



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WAIVERS

Create Pressure for Change



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"Give me a lever and a place to stand, and I can move the Earth."

Senate Bill 27

The Oregon Better Health Act

www.WeCanDoBetter.org



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Senate Bill 27

The Oregon Better Health Act

www.wecandobetter.org

- Develops plan for Congressional consideration to allocate the public dollars currently being spent on health care in Oregon in a way which optimizes the health of Oregonians and maximizes the value of this expenditure.
- Explicitly defines a “core benefit” of essential health services for which all Oregonians will be eligible (“core benefit”).



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Senate Bill 27

The Oregon Better Health Act

www.wecandobetter.org

- Finances the “core benefit” from a pool of public funds to which all Oregonians will equitably contribute.
- Ensures that the “core benefit” will be portable and not tied to employment, relieving employers and employees of this cost while still leaving them free to offer and purchase secondary insurance for additional services.



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Senate Bill 27

The Oregon Better Health Act

www.wecandobetter.org

- Establishes a process through which the adequacy of the “core benefit” can be publicly debated and agreed upon.
- Realigns financial incentives to ensure fair and reasonable payment to providers; value-based cost sharing for consumers; and the transition to a more efficient delivery system.



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Senate Bill 27

The Oregon Better Health Act

www.wecandobetter.org

- **Creates a process whereby the general public, employers, employees, senior citizens, and health care providers have an opportunity to compare the new system with the current system *before* we move forward with implementation.**



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DEMAND A DIFFERENT STANDARD FOR PUBLIC RESOURCES

- **A health benefit for the dollars allocated for health care**
- **A benefit to all of us, not just some of us**



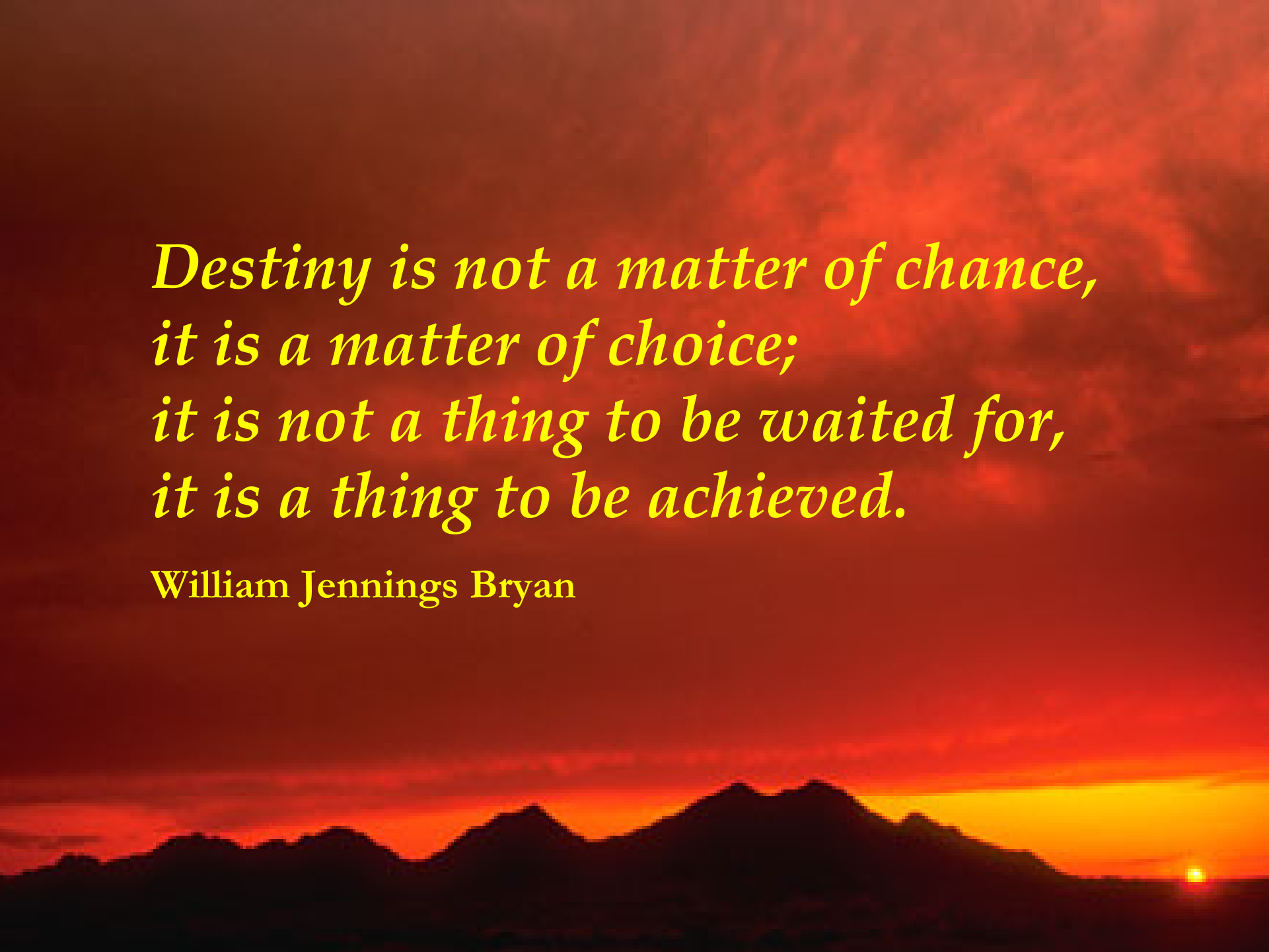
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LEADERSHIP STARTS WITH US



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The background of the image is a vibrant sunset or sunrise. The sky is filled with warm, glowing colors of orange, red, and yellow, with some darker, textured clouds. In the foreground, the dark, silhouetted peaks of a mountain range are visible against the bright horizon. The sun is a small, bright yellow circle on the right side of the horizon.

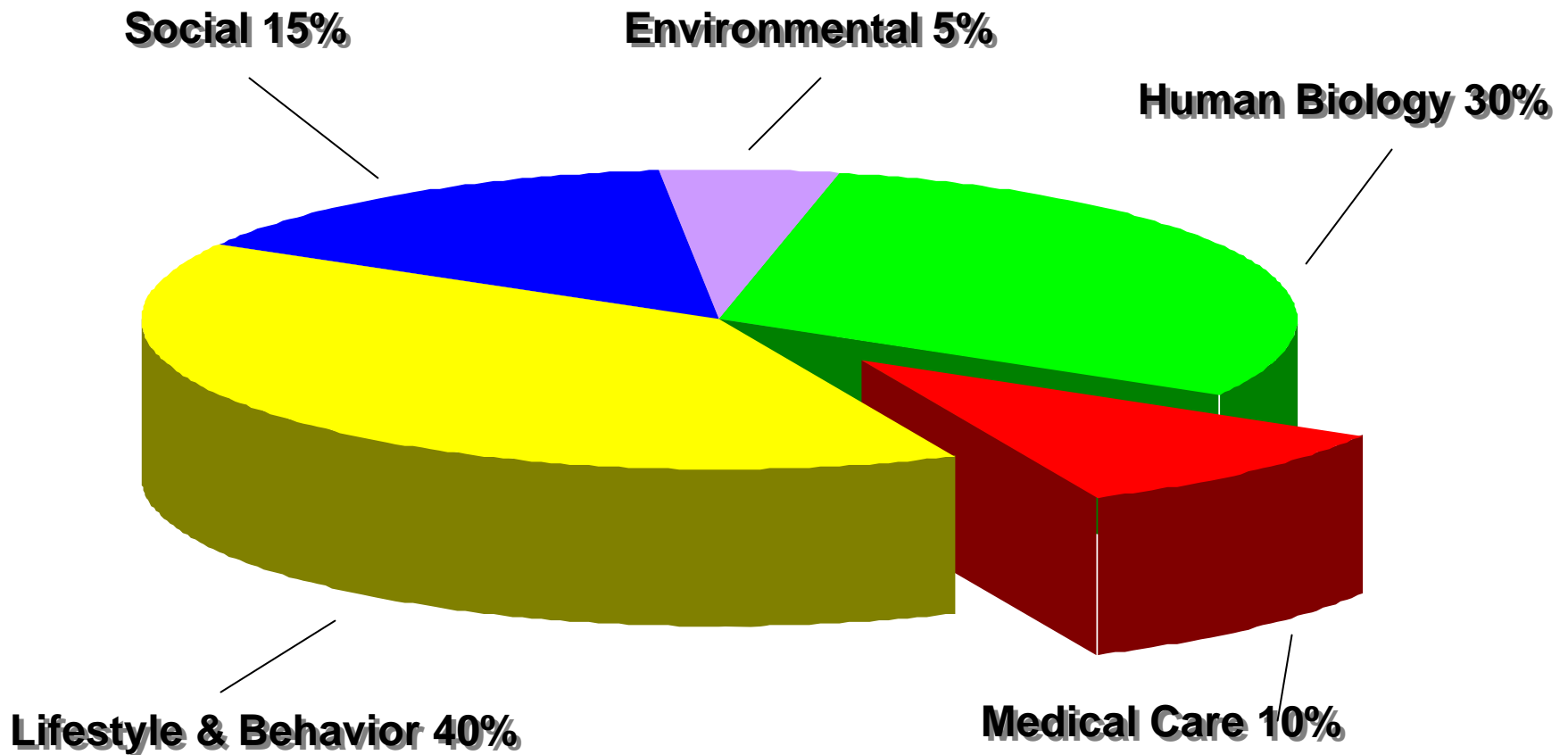
*Destiny is not a matter of chance,
it is a matter of choice;
it is not a thing to be waited for,
it is a thing to be achieved.*

William Jennings Bryan



Health Field Model

Influence Factors on Health Status



Source: McGinnis J.M., Williams-Russo, P., Knickman, J.R. (2002). *Health Affairs*, 21(2), 83